BROMSGROVE LUF PROGRAMME BOARD Terms of Reference Draft v. 01

The Programme Board has a strategic role that includes several responsibilities / accountabilities:

- Provides overall strategic direction and guidance, ensuring that wider factors beyond the scope of the project (such as synergies with other council or partners' projects / interventions) are taken into account
- Ensures appropriate programme and project management systems, processes and procedures are implemented
- Is responsible for the overall success of the programme (i.e. delivery of programme and project outputs and outcomes)
- Approves the scope of the overall programme and projects
- Approves the programme and project budgets
- Makes key decisions and is responsible for the commitment of resources to the projects
- Signs off the overall programme plan and the project plans
- Signs off the completion of each project stage and authorises the start of the next stage (gateway approval)
- Resolves escalated issues from the Programme Delivery Team (i.e. which cannot be resolved by the Programme Manager)
- Sets project tolerance levels
- Approves major changes to the project scope, budget and duration
- Approves the key stakeholder and public engagement strategy and programme
- Approves the Project End Reports

The Programme Board meets every six weeks.

BROMSGROVE LUF PROGRAMME DELIVERY TEAM Terms of Reference Draft v. 01

The Programme Delivery Team manages the delivery at the operational level, which includes the following responsibilities:

- Develops and maintains relevant programme and project management documentation:
 - Programme and project plans (tasks, milestones and dependencies)
 - Programme and project budgets and spend profiles / cashflows
 - \circ Action logs
 - Instruction forms
 - o Issues logs
 - o Risk logs
 - Request for change forms
 - o Highlight Reports
 - Evaluation reports
- Manages the delivery of the programme, projects according to the scope agreed by the Board
- Monitors and controls any change to the scope, budget and time at programme and project level and submits requests for change accordingly to the Programme Board / SRO
- Refers any issues to the Programme Board / SRO an issue is a threat to the project objectives that has happened and cannot be resolved by the Programme Manager/Project Manager
- Ensures risks are being tracked and mitigated as effectively as possible
- Ensures effective communication between project leads, delivery partners and key stakeholders
- Submits Quarterly Programme Progress Reports to the Board
- Submits six-monthly progress reports to MHCLG

The Programme Team is composed of:

- Ostap Paparega, Head of NWedR
- Programme Manager (Delivery Manager), NWedR
- Jane Doyle, NWedR Communications Officer
- BDC input:

- o Finance department
- Legal department
- Planning / Development Management
- o Procurement
- Worcestershire Highways
- Professional Team lead / planning applications
- Consultants (attending meetings when necessary / relevant)
- Contractors

The Programme Team meets monthly. Project specific meetings may take place more frequently.